

Corporate Governance Statement

Financial Year Ended 30 June 2025

Approach to Corporate Governance

Australian Strategic Materials Ltd ACN 168 368 401 (**Company**) has established a corporate governance framework, the key features of which are set out in this statement.

In establishing its corporate governance framework, the Company has referred to the recommendations set out in the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations 4th edition (**Principles & Recommendations**). The Company is committed to the highest level of ethics & governance and has followed each recommendation where the Board has considered the recommendation to be an appropriate benchmark for its corporate governance practices.

Where the Company's corporate governance practices follow a recommendation, the Board has made appropriate statements reporting on the adoption of the recommendation. In compliance with the "if not, why not" reporting regime, where, after due consideration, the Company's corporate governance practices do not follow a recommendation, the Board has explained its reasons for not following the recommendation and disclosed what, if any, alternative practices the Company has adopted instead of those in the recommendation.

The following governance-related documents can be found on the Company's website at www.asm-au.com, under the section marked "Governance":

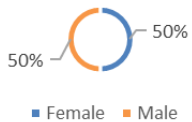
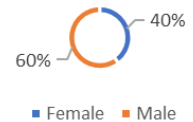
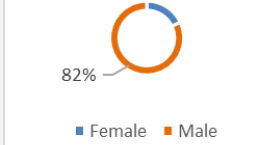
Charters

- Board
- Audit Committee
- Nomination Committee
- Remuneration Committee
- Risk Management Committee

Policies and Standards

- Policy and Procedure for Selection and (Re)Appointment of Directors
- Process for Performance Evaluation
- Policy on Assessing the Independence of Directors
- Diversity Policy
- Code of Conduct
- Policy on Continuous Disclosure and Market Communications
- Compliance Procedures (summary)
- Procedure for the Selection, Appointment and Rotation of External Auditor
- Shareholder Communication and Investor Relations Policy
- Risk Management Policy (summary)
- Securities Trading Policy
- Induction Program
- Anti-Bribery and Corruption Policy
- Anti-Bribery and Corruption Standard
- Human Rights Policy
- Modern Slavery Policy
- Safety, Health and Sustainability Policy
- Speak Up Policy (*formerly the Whistleblower Policy*)
- Speak Up Standard
- Taxation Policy

The Company reports below on whether it has followed each of the recommendations during the 2025 financial year (**Reporting Period**). This statement was approved by a resolution of the Board on 23 September 2025.

Recommendations (4 th Edition)	Comply	Disclosure
Principle 1 – Lay solid foundations for management and oversight		
<p>Recommendation 1.1 A listed entity should have and disclose a board charter setting out:</p> <p>a) the respective roles and responsibilities of its board and management; and</p> <p>b) those matters expressly reserved to the board and those delegated to management.</p>	<p>YES</p> <p>YES</p>	<p>The Company has established the respective roles and responsibilities of its Board and executive management, those matters expressly reserved to the Board and those delegated to executive management. This information is available to view in the <i>Board Charter</i> on our website.</p>
<p>Recommendation 1.2 A listed entity should:</p> <p>a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</p> <p>b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a Director.</p>	<p>YES</p> <p>YES</p>	<p>The Company undertakes appropriate reference checks before appointing a person or putting forward to shareholders a candidate for election as a director. The Company undertakes comprehensive reference checks that cover their education, experience, potential conflicts, bankruptcy, and any ASIC disqualification. The Nomination Committee is tasked to evaluate the Board with reference to composition, competencies, and diversity and to recommend potential candidates that display the requisite skills that will contribute to the Board’s overall function and strategic direction. More information regarding the scrutiny undertaken is included in the Company’s <i>Policy and Procedure for the Selection and (Re)Appointment of Directors</i>.</p> <p>To ensure our shareholders can make a fully informed decision whether to elect a director, material information regarding that director standing for election or re-election is provided within the explanatory statement of the Notice of AGM in addition to the Director’s Report (in the Annual Report). Such information includes the individuals’ professional biography and whether the Board supports the appointment or re-election of the person.</p>
<p>Recommendation 1.3 A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.</p>	<p>YES</p>	<p>The Company has a written agreement with each director and senior executive setting out the terms of their appointment and/or employment, which sets out the material terms and conditions and ASM’s expectations. For further information regarding the details within these agreements, please refer to the Remuneration Report which is included in the Company’s Annual Report.</p>
<p>Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board</p>	<p>YES</p>	<p>The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board, including the maintenance of its materials and records and advising on corporate governance matters. The advice and services of the Company Secretary is available to all Directors and Committees.</p>
<p>Recommendation 1.5 A listed entity should:</p> <p>a) have and disclose a diversity policy;</p> <p>b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</p> <p>c) disclose in relation to each reporting period:</p> <ol style="list-style-type: none"> 1) the measurable objectives set for that period to achieve gender diversity; 2) the entity’s progress towards achieving those objectives; and 3) either: <ol style="list-style-type: none"> i. the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined “senior executive” for these purposes); or ii. if the entity is a “relevant employer” under the Workplace Gender Equality Act, the entity’s most recent “Gender Equality Indicators”, as defined in and published under that Act. 	<p>YES</p> <p>YES</p> <p>YES</p>	<p>ASM places value on diversity and inclusion and acknowledges the enhanced business performance this brings. The Company has a <i>Diversity Policy</i>, which provides for the Nomination Committee to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the Company’s progress in achieving them. The Company aims to attract and retain a diverse range of talented people to work in all levels of its business and all locations.</p> <p>During the Reporting Period, the Nomination Committee set the following measurable objectives for gender diversity:</p> <ol style="list-style-type: none"> (a) Board – not less than 40% of each gender; (b) Executive Management Team – not less than 40% of each gender; and (c) ASM workforce – not less than 20% of each gender. <p>The respective proportions of men and women on the Board, in Executive Management positions and across the whole organisation are set out below for the year ended 30 June 2025.</p> <div style="display: flex; justify-content: space-around;"> <div data-bbox="810 1637 1066 1877"> <p>Executive Management</p>  <p>50% Female 50% Male</p> </div> <div data-bbox="1134 1637 1390 1877"> <p>Board</p>  <p>60% Female 40% Male</p> </div> </div> <div style="text-align: center; margin-top: 20px;"> <p>Company</p>  <p>82% Female 18% Male</p> </div>

<p>Recommendation 1.6 A listed entity should:</p> <p>a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p> <p>b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p>YES</p> <p>YES</p>	<p>The Chair is responsible for evaluation of the Board and, when deemed appropriate, Board committees and individual directors. The Company has completed informal performance evaluations, in respect of the Board, its committees and individual Directors for the past financial year.</p> <p>The evaluation included assessment of the Board over the previous 12 months, considering corporate strategy, operating plans, annual budget, and consideration of the level and effectiveness of the Board's interaction with Executive Management.</p>
<p>Recommendation 1.7 A listed entity should:</p> <p>a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</p> <p>b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p>YES</p> <p>YES</p>	<p>The Chief Executive Officer is responsible for evaluating the performance of senior executives, based on performance objectives within both a Company Scorecard as recommended by the Remuneration Committee and approved by the Board.</p> <p>The Remuneration Committee is responsible for setting annual financial and non-financial goals of the Chief Executive Officer and assessing the performance of the Chief Executive Officer. Further information on the executive performance is available in the Remuneration Report.</p>
<p>Principle 2 – Structure the board to be effective and add value</p>		
<p>Recommendation 2.1 The board of a listed entity should:</p> <p>a) have a nomination committee which:</p> <ol style="list-style-type: none"> 1) has at least three members, a majority of whom are independent directors; and 2) is chaired by an independent director, And disclose: 3) the charter of the committee; 4) the members of the committee; and 5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or <p>b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>	<p>YES</p> <p>YES</p> <p>YES</p> <p>YES</p> <p>YES</p> <p>N/A</p>	<p>The Board has an established the Nomination Committee which has the delegated responsibility as described in the Nomination Charter, which is available for viewing on the Company's website.</p> <p>There was a majority of independent directors on the Nomination Committee during the Reporting Period. The members of the Nomination Committee during the Reporting Period were Ms Gleeson (Chair and independent), Mr Smith (independent), Mr Earner (independent) until his resignation on 1 March 2025, Mr Heaton (independent) appointed on 19 February 2025, Mr Gandel (not considered independent), and Ms Smith (not considered independent), the majority of whom are non-executive directors.</p> <p>The Charter further details the role, composition, functions and responsibilities of the Nomination Committee. Details of Nomination Committee meetings during the Reporting Period are set out in a table in the Directors' Report in the Company's 2025 Annual Report on page 67.</p>
<p>Recommendation 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.</p>	<p>YES</p>	<p>The composition of the Board during the Reporting Period included directors with a mix of skills and diversity in areas of technical, operational, finance and broking and general business skills and experience oriented to the business of the Company.</p> <p>As at 30 June 2025, the Board comprised of five directors from diverse backgrounds with a range of business experience, skills and attributes with a combination of experience in:</p> <ul style="list-style-type: none"> • Debt and Equity Funding • Major Projects/Construction • Mining/Mineral Processing • ESG • Listed Company Experience • Global experience • Corporate Finance/Control/Audit • Manufacturing and Automation • Product Development • Business Development • Marketing & Sales • Sector • External & Government Affairs & Brand • HR/IR • Organisational Design & Restructuring • Health & Safety • Corporate Governance • Risk • Legal • IT & Cyber • Insurance <p>Further details on each individual director's relevant skills, knowledge and expertise are available in the Company's Annual Report on pages 66 - 67.</p>

<p>Recommendation 2.3 A listed entity should disclose:</p> <p>a) the names of the directors considered by the board to be independent;</p> <p>b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</p> <p>c) the length of service of each director.</p>	<p>YES</p> <p>YES</p> <p>YES</p>	<p>At 30 June 2025 the Board consisted of:</p> <table border="1" data-bbox="724 159 1477 526"> <thead> <tr> <th>Name</th> <th>Role</th> <th>Independent</th> <th>Date Appointed</th> </tr> </thead> <tbody> <tr> <td>Ian Gandel</td> <td>Non-Executive Chair</td> <td>No</td> <td>18 March 2014</td> </tr> <tr> <td>Rowena Smith</td> <td>Managing Director /Chief Executive Officer</td> <td>No</td> <td>6 March 2023</td> </tr> <tr> <td>Gavin Smith</td> <td>Non-Executive Director</td> <td>Yes</td> <td>12 December 2017</td> </tr> <tr> <td>Dominic Heaton</td> <td>Non-Executive Director</td> <td>Yes</td> <td>19 February 2025</td> </tr> <tr> <td>Kerry Gleeson</td> <td>Non-Executive Director</td> <td>Yes</td> <td>1 February 2022</td> </tr> </tbody> </table>	Name	Role	Independent	Date Appointed	Ian Gandel	Non-Executive Chair	No	18 March 2014	Rowena Smith	Managing Director /Chief Executive Officer	No	6 March 2023	Gavin Smith	Non-Executive Director	Yes	12 December 2017	Dominic Heaton	Non-Executive Director	Yes	19 February 2025	Kerry Gleeson	Non-Executive Director	Yes	1 February 2022
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Kerry Gleeson	Non-Executive Director	Yes	1 February 2022																							
<p>Recommendation 2.4 A majority of the board of a listed entity should be independent directors.</p>	<p>YES</p>	<p>The Board currently comprises a total of five directors, of which three were considered independent during the Reporting Period.</p> <p>The composition of the Board is considered appropriate at this time, reflecting a balance of skills, experience, and continuity necessary to support the Company's strategic objectives. Recent recruitment has strengthened the Board's capabilities, ensuring it is well-equipped to oversee the Company's current operations and future growth. The Board will continue to periodically review the need to appoint additional directors in the future, after considering its objectives, the nature and extent of its actual and proposed operations and any skills gap.</p>																								
<p>Recommendation 2.5 The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</p>	<p>NO</p> <p>YES</p>	<p>Mr Ian Gandel is the Chair of the Board and is deemed not independent by the Board (see disclosure under 2.3). However, as a major shareholder of the Company and given his significant experience in exploration and mining, the Directors consider Mr Gandel's continued leadership of the Board to be in the best interests of the Company.</p> <p>Mr Gandel does not perform the role of Chief Executive Officer; this position was held by Ms Rowena Smith for FY25.</p>																								
<p>Recommendation 2.6 A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.</p>	<p>YES</p>	<p>The Company has an <i>Induction Program</i>, and this is available to view on the Company's website. New directors are fully briefed about the nature of the business, current issues, the corporate strategy, and the expectations of the Company concerning performance of directors, which includes one-on-one meetings with Executive Management and the Chair.</p> <p>Directors will undertake their own continuing professional development. The Board is in regular communication, as is necessary, with respect to briefing on material developments in laws, regulations and any accounting standards which may affect the Company.</p>																								
<p>Principle 3 – Instil a culture of acting lawfully, ethically, and responsibly</p>																										
<p>Recommendation 3.1 A listed entity should articulate and disclose its values.</p>	<p>YES</p>	<p>The Company has established <i>Our Core Values</i>, which are disclosed on the Company's website.</p>																								
<p>Recommendation 3.2 A listed entity should:</p> <p>a) have and disclose a code of conduct for its directors, senior executives, and employees; and</p> <p>b) ensure that the board or a committee of the board is informed of any material breaches of that code.</p>	<p>YES</p> <p>YES</p>	<p>The Company has established a <i>Code of Conduct</i> for its directors, senior executives, and employees, which is disclosed on the Company's website.</p> <p>The <i>Code of Conduct</i> states that any breach of the Code is to be reported directly to the Chief Executive Officer, Chair or Report and Investigation Officer (if one is appointed), with any material breach to be reported to the full Board.</p>																								
<p>Recommendation 3.3 A listed entity should:</p> <p>a) have and disclose a whistleblower policy; and</p> <p>b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy</p>	<p>YES</p> <p>YES</p>	<p>The Company has formulated a whistleblower policy which is disclosed on the Company's website and titled as the "<i>Speak Up Policy</i>". The name of this policy has been chosen to invoke a positive response from employees.</p> <p>The Audit Committee is responsible for carrying out the processes under the policy and reporting to the Board of any material instances reported under the policy.</p>																								
<p>Recommendation 3.4 A listed entity should:</p> <p>a) have and disclose an anti-bribery and corruption policy; and</p> <p>b) ensure that the board or a committee of the board is informed of any material breaches of that policy</p>	<p>YES</p> <p>YES</p>	<p>The Company has established an <i>Anti-Bribery and Corruption Policy</i>, which is disclosed on the Company's website.</p> <p>The <i>Anti-Bribery and Corruption Policy</i> states that the Compliance Officer shall investigate any reported breaches or potential breaches of this Policy, with any material breach to be reported to the Board.</p>																								

Principle 4 – Safeguard the integrity of corporate reports

<p>Recommendation 4.1 The board of a listed entity should:</p> <p>a) have an audit committee which:</p> <ol style="list-style-type: none"> 1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and 2) is chaired by an independent director, who is not the chair of the board, and disclose: 3) the charter of the committee; 4) the relevant qualifications and experience of the members of the committee; and 5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or <p>b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	<p>YES</p> <p>YES</p> <p>YES</p> <p>YES</p> <p>YES</p>	<p>The Board has established an Audit Committee. The members of the Audit Committee during the Reporting Period were Mr Smith (Chair and independent), Ms Gleeson (independent), Mr Earner (independent) until his resignation on 1 March 2025, Mr Heaton (independent) appointed on 19 February 2025, Mr Gandel (not considered independent), and Ms Smith (not considered independent). the majority of whom are non-executive directors.</p> <p>There was a majority of independent directors during the Reporting Period, including Mr Smith as Chair, who is not the Chair of the Board.</p> <p>Details of director qualifications, experience, and attendance at Audit Committee meetings during the Reporting Period are set out in a table in the Directors' Report in the Company's 2025 Annual Report at pages 66 -67.</p> <p>The Board has adopted an <i>Audit Committee Charter</i> which describes the Audit Committee's role, composition, functions, and responsibilities and is available on the Company's website.</p>
<p>Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p>	<p>YES</p>	<p>Prior to approving the Company's financial statements the Board receives from its Chief Executive Officer and the Chief Financial Officer a written declaration that, in their opinion, the financial records of the Company for the relevant financial period have been properly maintained and that the financial statements for the relevant financial period comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and the consolidated entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p>
<p>Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.</p>	<p>YES</p>	<p>The Company provides interim (currently quarterly) updates of the Company's progress across all areas of the business, including select financial information, as well as financial guidance.</p> <p>The Chief Executive Officer is responsible for all such updates/guidance, which are reviewed by the Board. Individual components are also reviewed by Executive Management with responsibility for the specific component subject matter. The financial information is compiled by the Chief Financial Officer in accordance with generally accepted accounting practices. This process is included in the <i>Policy on Continuous Disclosure and Market Communications</i>, which is disclosed on the Company's website.</p>

Principle 5 – Make timely and balance disclosure

<p>Recommendation 5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.</p>	<p>YES</p>	<p>The Company has established written policies and procedures for complying with its continuous disclosure obligations under the ASX Listing Rules. A summary of the Company's <i>Policy on Continuous Disclosure and Market Communications</i> and <i>Compliance Procedures</i> are disclosed on the Company's website.</p>
<p>Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.</p>	<p>YES</p>	<p>The Company has established a <i>Policy on Continuous Disclosure and Market Communications</i> which is disclosed on the Company's website. This policy states that all material market announcements are promptly provided to directors via email.</p>
<p>Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.</p>	<p>YES</p>	<p>As described in the Company's <i>Policy on Continuous Disclosure and Market Communications</i>, any new and substantive investor or analyst presentation is to be released to the ASX ahead of the presentation.</p>

Principle 6 – Respect the rights of security holders

<p>Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website.</p>	<p>YES</p>	<p>The Company provides information about itself and its governance to investors via its website at www.asm-au.com as set out in its <i>Shareholder Communication and Investor Relations Policy</i>.</p> <p>The Company's website, www.asm-au.com, provides information about the Company, its projects, its Board and management and governance. It is a platform to disclose official ASX releases of material information and periodic reports, press releases, notices and presentations as well as a mechanism for shareholders to contact the Company.</p>
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<p>Recommendation 6.2 A listed entity should have an investor relations program that facilitates effective two-way communication with investors.</p>	<p>YES</p>	<p>The Company has designed and implemented an investor relations program to facilitate effective two-way communication with investors. The program is set out in the Company's <i>Shareholder Communication and Investor Relations Policy</i>.</p>
<p>Recommendation 6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders</p>	<p>YES</p>	<p>The Company has in place a <i>Shareholder Communication and Investor Relations Policy</i> which outlines the policies and processes that it has in place to facilitate and encourage participation at meetings of shareholders.</p>
<p>Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.</p>	<p>YES</p>	<p>In accordance with ASX guidance, all substantive resolutions are decided by a poll rather than by a show of hands as outlined in the <i>Shareholder Communication and Investor Relations Policy</i>.</p>
<p>Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.</p>	<p>YES</p>	<p>Shareholders are given the option to receive communications from, and send communications to, the Company and its share registry electronically.</p> <p>The Company's contact email address (info@asm-au.com) is published on the website. The website also provides a "contact us" facility, a subscription facility for Company updates and a link to the share registry's website from which shareholders can download a range of relevant forms. Shareholders can register with the share registry to access their personal information and shareholding details via the internet.</p>
<p>Principle 7 – Recognise and manage risk</p>		
<p>Recommendation 7.1 The board of a listed entity should:</p> <p>a) have a committee or committees to oversee risk, each of which:</p> <ol style="list-style-type: none"> 1) has at least three members, a majority of whom are independent directors; and 2) is chaired by an independent director, and disclose: 3) the charter of the committee; 4) the members of the committee; and 5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or <p>b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</p>	<p>YES</p> <p>YES</p> <p>YES</p> <p>YES</p> <p>YES</p> <p>N/A</p>	<p>The Board has established a Risk Committee. The members of the Risk Committee during the Reporting Period were Ms Gleeson (Chair and independent), Mr Smith (independent), Mr Earner (independent) until his resignation on 1 March 2025, Mr Heaton (independent) appointed on 19 February 2025, Mr Gandel (not considered independent), and Ms Smith (not considered independent).</p> <p>The Board has adopted a <i>Risk Management Committee Charter</i> which describes the Risk Management Committee's role, composition, functions, and responsibilities. Details of director attendance at Risk Management Committee meetings during the Reporting Period are set out in a table in the Directors' Report of the Company's 2025 Annual Report at pages 66 - 67.</p>
<p>Recommendation 7.2 The board or a committee of the board should:</p> <p>a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound, and that the entity is operating with due regard to the risk appetite set by the board; and</p> <p>b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	<p>YES</p> <p>YES</p>	<p>The Company's Risk Management program and register was reviewed by Executive Management during the Reporting Period and provided to the Risk Committee with bi-annual reports provided to the Board.</p> <p>The Risk Committee adopted a formal Risk Appetite Statement, which determines the level of risk that the Company is prepared to assume, and the level of risk that the Company is able to absorb (Risk Tolerance), during the Reporting Period that has been endorsed by the Board.</p> <p>The Board is satisfied that the risk management program has addressed contemporary, and emerging risks directly associated with the Company, including strategic, compliance, and operational risk.</p>
<p>Recommendation 7.3 A listed entity should disclose:</p> <p>a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</p>	<p>N/A</p> <p>YES</p>	<p>Given the size and scale of ASM, it does not have an internal audit function. The Audit Committee is tasked to evaluate the effectiveness of the Company's internal control processes and risk management and periodically review if there is a need for a delegated internal audit function (an employee or external provider).</p> <p>The Audit Committee and Risk Committee are two separate Board committees to ensure any internal audit remains independent from the Company's operational activities, which includes the implementation of risk management.</p> <p>The Audit Committee completes its evaluation through review of the Company's policies and procedures that are intended to govern risk within the business and identify areas of major risk for ASM to ensure the Company functions as management intended. Should a weakness occur or be identified as a result of the internal control process, the Audit Committee is responsible to rectify the inadequacy and report this to the Board.</p> <p>Copies of ASM's policies are available on the website at https://asm-au.com/about/corporate-governance/</p>

<p>Recommendation 7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.</p>	<p>YES</p>	<p>The Company operates in the mineral resources sector and is subject to a variety of risks that have the potential to have a material impact on its business. These risks include, but are not limited to:</p> <ul style="list-style-type: none"> <u>Environmental risks</u> <p>As with most resource projects, the Company’s activities have the potential to impact on the environment giving rise to substantial costs for environmental rehabilitation, damage, control, and losses. Additionally, the Company’s activities may be negatively impacted by environmental factors through the effects of climate change.</p> <p>ASM has a history of responsible ESG practices and nature conservation, and nurtures a culture of innovation, inclusion, integrity and safety. ASM understands the importance of managing environmental impacts, respecting human rights, minimising greenhouse gas emissions and supporting local communities.</p> <p>Exploration, development, and operational activities are subject to State and Commonwealth laws and regulations concerning the environment, as well ASM’s internal policies including the <i>Safety, Health & Sustainability Policy</i> and the principles as set out in ‘Our Approach to Biodiversity’ and ‘Our Approach to Climate Change’ all available on the Company website, which sets out the approach to mitigate environmental risk.</p> <p>The Company also uses innovative design; creation of biodiversity offsets; progressive rehabilitation; and rigorous monitoring, management, and report plans.</p> <ul style="list-style-type: none"> <u>Social risks</u> <p>The Company strives to retain its social license to operate and to minimise reputational and social sustainability risks by maintaining a stakeholder engagement strategy which includes supporting the development of more resilient regional communities, dedicated environmental and community liaison officers, communications forums, and information dissemination to encourage representation and participation from our stakeholders. The Company additionally has a <i>Human Rights Policy, Community Engagement and Development Policy, Indigenous Peoples Policy Statement</i> and principles set out in ‘Our Approach to Community and Social Responsibility’. The Company encourages stakeholder communication via the ASM website, the Community Information Line and meetings of the Community Consultative Committee. Those communication channels and policy documents seek to mitigate any social risks which may arise. Failure to adequately manage community relations may have the potential to interfere with or disrupt the Company’s operations.</p> <p>Further details are included in the ‘Risk’ section of the Annual Report.</p>
<p>Principle 8 – Remunerate fairly and responsibly</p>		
<p>Recommendation 8.1 The board of a listed entity should: a) have a remuneration committee which: 1) has at least three members, a majority of whom are independent directors; and 2) is chaired by an independent director, and disclose: 3) the charter of the committee; 4) the members of the committee; and 5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p>YES YES YES YES YES N/A</p>	<p>The Board has established a Remuneration Committee.</p> <p>There was a majority of independent directors on the Remuneration Committee during the Reporting Period. The Remuneration Committee comprised non-executive directors Mr Smith (Chair), Mr Gandel, Mr Earner (until his resignation on 1 March 2025), Mr Heaton (appointed on 19 February 2025) and Ms Gleeson, of which Mr Smith, Mr Earner and Ms Gleeson are considered independent.</p> <p>Details of director attendance at Remuneration Committee meetings during the Reporting Period are set out in a table in the Directors’ Report in the Company’s 2025 Annual Report at page 67.</p> <p>The Board has adopted a <i>Remuneration Committee Charter</i> which describes the role, composition, functions and responsibilities of the Remuneration Committee.</p>
<p>Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.</p>	<p>YES</p>	<p>Details of remuneration of Directors and Executive Management, including the Company’s policy on remuneration, are contained in the “Remuneration Report” which forms of part of the Directors’ Report within the Company’s 2025 Annual Report. This disclosure includes a summary of the Executive Remuneration Policy. The Company clearly distinguishes the structure of Non-Executive Director’s remuneration from that of Executive Directors and Executive Management. During the financial year ended 30 June 2025 no options or performance rights were issued to Non-Executive Directors as part of their remuneration.</p>

<p>Recommendation 8.3 <i>A listed entity which has an equity-based remuneration scheme should:</i> a) <i>have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</i> b) <i>disclose that policy or a summary of it.</i></p>	<p>YES</p>	<p>The Company has a shareholder approved equity-based remuneration scheme.</p> <p>The Company's <i>Securities Trading Policy</i> specifically prohibits employees engaging in transactions or arrangements (including margin lending) or otherwise leveraging securities without the fully informed consent of the Board.</p> <p>A copy of this policy is available from the Company website. For further information regarding the Company's Executive Incentive Remuneration Policy, please refer to the Remuneration Report within the Company's 2025 Annual Report.</p>
<p>Principle 9 – Additional Recommendations that apply only in certain cases</p>		
<p>Recommendation 9.1 <i>A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.</i></p>	<p>N/A</p>	<p>N/A</p>
<p>Recommendation 9.2 <i>A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time</i></p>	<p>N/A</p>	<p>N/A</p>
<p>Recommendation 9.3 <i>A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit</i></p>	<p>N/A</p>	<p>N/A</p>